# AppDynamics | Company Profile

General Information pbID: 52228-63

The company reached a definitive agreement to be acquired by Cisco Systems (NASDAQ: CSCO) for \$3.7 billion on January 24, 2017, two days prior to an expected listing on the NASDAQ stock exchange. The acquisition will give Cisco Systems' customers end-to-end insight across their technology stack. The company was expected to price their initial public offering at \$12-\$14 per share but this deal is expected to close around \$26 per share, effectively doubling the company's valuation. The company is being actively tracked by PitchBook.

Developer of an application performance management (APM) software created to monitor the performance of business applications. The company's integrated suite allows users to have a real-time insights into application performance, user performance and business performance and enables its customers to make faster decisions and enhance customer engagement and improve operational and business performance.

#### **Primary Contact:**

Randy Gottfried

Chief Financial Officer

randy.gottfried@appdynamics.com

Phone: +1 (415) 442-8400

#### **Primary Office:**

303 Second Street North Tower, 8th Floor San Francisco, CA 94107 United States

**Phone:** +1 (415) 442-8400 **Fax:** +1 (415) 442-8499

Email: info@appdynamics.com

Website: www.appdynamics.com

Formerly Known As: Singularity Technologies

Legal Name: AppDynamics, Inc.

**Business Status:** Generating Revenue/Not

Profitable

Ownership Status: Privately Held (backing)

Financing Status: Venture Capital-Backed

Year Founded: 2008

Universe: Venture Capital, Private Equity,

M&A

SIC Code: (7372) Services-prepackaged

software

**Primary Industry:** Automation/Workflow

Software

Other Industries: Network Management

Software

**Verticals:** SaaS

Employees: 1,200

# Current Executives (18)

Name	Title	Board Seats	Office	Email	Phone
David Wadhwani	Chief Executive Officer, President & Board Member	1	San Francisco, CA	dwadhwani@appdynamics.com	+1 (415) 442- 8400

Randy Gottfried	Chief Financial Officer	1	San Francisco, CA	randy.gottfried@appdynamics.com	+1 (415) 442- 8400
Bhaskar Sunkara	Chief Technology Officer, Head of Product and Founding Team Member		San Francisco, CA	bsunkara@appdynamics.com	+1 (415) 442- 8400
Kendall Collins	Chief Marketing Officer		San Francisco, CA	kendall.collins@appdynamics.com	+1 (415) 442- 8400
Dali Rajic	Chief Revenue Officer		Dallas, TX	dali.rajic@appdynamics.com	+1 (469) 533- 1440
Hatim Shafique	Chief Customer Success Officer & Senior Vice President, Technical Operations		San Francisco, CA	hshafique@appdynamics.com	+1 (415) 442- 8400
Susan Lovegren	Chief People Officer		San Francisco, CA	susan.lovegren@appdynamics.com	+1 (415) 442- 8400
Olivier Crameri	Principal Software Engineer		San Francisco, CA	olivier@bugbuster.com	+1 (415) 442- 8400
Renault Lecoultre	Principal Software Engineer		San Francisco, CA	renault.lecoultre@appdynamics.com	+1 (415) 442- 8400
Asger Pedersen	Senior Sales Engineer		San Francisco, CA	asger.pedersen@appdynamics.com	+1 (415) 442- 8400
Michael Redman	Senior Sales Engineer		San Francisco, CA	michael.redman@appdynamics.com	+1 (415) 442- 8400
Yitao Sun	Senior Software Engineer		San Francisco, CA		+1 (415) 442- 8400
Jyoti Bansal	Founder & Chairman	1	San Francisco, CA	jbansal@appdynamics.com	+1 (415) 442- 8400
Dan Wright JD	Senior Vice President, General Counsel and Corporate Secretary		San Francisco, CA	dan.wright@appdynamics.com	+1 (415) 442- 8400
Naresh Agarwal	Vice President of Engineering & Head of India Research & Development		Munich, Germany	naresh.agarwal@appdynamics.com	+49 (0)89 9040 5066

Kevin Goldberg	Manager, Senior Content Marketing	San Francisco, CA	kevin.goldberg@appdynamics.com	+1 (415) 442- 8400
Danny Winokur	Senior Vice President, Customer and Strategic Operations	San Francisco, CA	danny.winokur@appdynamics.com	+1 (415) 442- 8400
Kevin Wagner	Vice President, Corporate Development	San Francisco, CA	kevin.wagner@appdynamics.com	+1 (415) 580- 4197

# Current Board Members (12)

Name	Title	Representing	Role	Since
Asheem Chandna	Partner	Greylock Partners	Board Member	Apr 2008
Brett Rochkind	Managing Director	General Atlantic	Board Member	Dec 2015
Chuck Robel	Board Member	Self	Board Member	Apr 2014
David Scott	Board Member	AppDynamics	Board Member	Jun 2015
David Wadhwani	Chief Executive Officer, President & Board Member	AppDynamics	Chief Executive Officer, President & Board Member	Sep 2015
Dev Ittycheria	Angel (individual)	Self	Board Member	Apr 2008
Jyoti Bansal	Founder & Chairman	AppDynamics	Founder & Chairman	Oct 2015
Matthew Murphy	Partner Emeritus & Advisor	Kleiner Perkins Caufield & Byers	Board Observer	Jan 2012
Neeraj Agrawal	General Partner	Battery Ventures	Board Observer	Jul 2014
Ravi Mhatre	Co-Founder, Partner & Managing Director	Lightspeed Venture Partners	Board Member	Apr 2008
Robert Swan	Operating Partner	General Atlantic	Board Member	Dec 2015
Stephen Harrick	General Partner	IVP	Board Observer	Jan 2013

# Deal History (10)

#	Deal Type	Date	Amount	Raised to Date	Pre-Val	Post-Val	Status	Stage
10.	Merger/Acquisition	24-Jan-2017	\$3.70B	\$384.50M		\$3.70B	Announced	Generating Revenue/Not Profitable
9.	IPO	25-Jan-2017	\$188.50M <sup>E</sup>		\$1.41B	\$1.60B <sup>E</sup>	Cancelled	Generating Revenue
8.	Secondary Transaction - Private	31-May- 2016		\$384.50M			Completed	Generating Revenue
7.	Later Stage VC (Series F)	01-Dec-2015	\$158.00M	\$335.00M	\$1.74B	\$1.90B	Completed	Generating Revenue
6.	Later Stage VC (Series E)	22-Jul-2014	\$120.00M	\$226.50M	\$990.22M	\$1.06B	Completed	Generating Revenue
5.	Debt - General	02-Jun-2014	\$20.00M	\$106.50M			Completed	Generating Revenue
4.	Later Stage VC (Series D)	23-Jan-2013	\$50.00M	\$86.50M			Completed	Startup
3.	Later Stage VC (Series C)	17-Jan-2012	\$20.00M	\$36.50M	\$170.02M	\$190.02M	Completed	Startup
2.	Early Stage VC (Series B)	03-May- 2010	\$11.00M	\$16.50M	\$34.69M	\$45.69M	Completed	Startup
1.	Early Stage VC (Series A)	04-Apr-2008	\$5.50M	\$5.50M	\$7.37M	\$12.87M	Completed	Startup
E Es	timated							
Сар	Table History (as of 0	1-Dec-2015)						
Sto	ock # of Shares Authorized	Par Value	Dividend Rate(\$)	Original Issue Price	Liquidation	Liquidation Pref. Multiple	Conversion Price	% Owned
Se F	ries 10,941,884	\$0.001000	\$1.10	\$13.71	\$13.71	1x	\$13.71	5.37%
Se E	ries 7,069,152	\$0.001000	\$0.79	\$9.90	\$9.90	1x	\$9.90	6.25%
Se D	ries 8,567,116	\$0.001000	\$0.47	\$5.84	\$5.84	1x	\$5.84	7.57%
Se C	ries 8,469,438	\$0.001000	\$0.19	\$2.36	\$2.36	1x	\$2.36	7.49%
Se B	ries 16,997,604	\$0.001000	\$0.05	\$0.65	\$0.65	1x	\$0.65	15.02%
Se A	ries 22,000,000	\$0.001000	\$0.02	\$0.25	\$0.25	1x	\$0.25	19.44%

Series Terms for: A, B, C, D, E, F (as of 01-Dec-2015)

**Liquidation Preferences:** Participating vs. Non-participating: **Dividend Rights:** 

Pari Passu Non-participating Yes

Cumulative/Non-cumulative: **Anti-dilution Provisions: Board Voting Rights: General Voting Rights:** 

Non-Cumulative Weighted Average

\$3.70B

Yes Yes

# Deal #10: Merger/Acquisition, \$3.70B, Announced/In Progress, 24-Jan-2017

**Deal Types:** Merger/Acquisition

Deal Amount: \$3.70B

**Deal Status:** Announced/In Progress

Deal Date: 24-Jan-2017

100.00% % Acquired:

Financing Status: **Pending Transaction** 

(M&A)

Corporate

Financing Source:

Raised to Date: \$384.50M \*\* Post Valuation:

CEO/Lead Mgt:

David Wadhwani

Site: San Francisco,

> CA 1,200

# of

**Employees:** 

**Business** Generating Status: Revenue/Not

**Profitable** 

#### **Deal Synopsis:**

The company reached a definitive agreement to be acquired by Cisco Systems (NASDAQ: CSCO) for \$3.7 billion on January 24, 2017. The acquisition will give Cisco Systems' customers end-to-end insight across their technology stack. The company has raised more than \$300 million in total funding.

# 1 Investors

Investor Name	Status	Lead	Comments
1. Cisco Systems	Pending		Invested: \$3.70B
			Lead Partner: Rob Salvagno
			Form of Combination of Stock & Cash Payment:

# 16 Sellers/Exiters

Seller/Exiter Name	Partial/Full	Comments	
1. Adage Capital Management	Full	% Company Still Held:	0.00%
2. Altimeter Capital Management	Full	% Company Still Held:	0.00%
3. Asheem Chandna	Full	% Company Still Held:	0.00%

<sup>\*\*</sup> Includes \$70.00M of known debt; Does not include grant funding

4. Battery Ventures	Full	% Company Still Held:	0.00%
5. ClearBridge	Full	% Company Still Held:	0.00%
6. Cross Creek Advisors	Full	% Company Still Held:	0.00%
7. General Atlantic	Full	% Company Sold:	5.00%
		% Company Still Held:	0.00%
8. Greylock Partners	Full	Amount:	\$590.00M
		Exit Multiple:	25.00x
		% Company Sold:	20.80%
		% Company Still Held:	0.00%
9. Industry Ventures	Full	% Company Still Held:	0.00%
10. IVP	Full	% Company Still Held:	0.00%
11. Kleiner Perkins Caufield & Byers	Full	% Company Sold:	7.10%
		% Company Still Held:	0.00%
12. Lightspeed Venture Partners	Full	% Company Sold:	20.80%
		% Company Still Held:	0.00%
13. Sands Capital Ventures	Full	% Company Still Held:	0.00%
14. SharesPost	Full	% Company Still Held:	0.00%
15. Silicon Valley Bank	Full	% Company Still Held:	0.00%

16. The Goldman Sachs Group

Full

% Company Still Held: 0.00%

7 Advisors				
Advisor Name	Service Type	Hired By	Comments	
1. Barclays Investment Bank	Advisor	AppDynamics		
2. Morgan Stanley	Advisor	AppDynamics		
3. Qatalyst Partners	Advisor	AppDynamics	Lead Partner:	Nadir Shaikh
4. The Goldman Sachs Group	Advisor	AppDynamics		
5. UBS	Advisor	AppDynamics		
6. Wells Fargo Securities	Advisor	AppDynamics		

Stock Info

7. Fenwick & West

Price Per Share: \$26.00 **%** Owned by Buyer Before: 0.00%

General Counsel Cisco Systems

**% Owned by Buyer After:** 100.00%

3,700,000.00

**Balance Sheet** 

Implied EV:

Lead Partner:

Douglas

Cogen JD

**Financials** 

All Financials in thousands, USD

Deal Multiples

Deal Size / Net Income: -29.18x

Valuation / Net Income: -29.18x

Deal Size / Revenue: 17.52x

Valuation / Revenue: 17.52x

Implied EV / Net Income: -29.18x

Implied EV / Revenue: 17.52x

Deal #9: IPO, \$188.50M, Failed/Cancelled, 25-Jan-2017

Deal Types:IPO, PIPEDeal Amount:\$188.50M EDeal Status:Failed/Cancelled

Failed/Cancelled Source
25-Jan-2017

Financing Source: Total Invested

**Equity:** 

Financing Status:

(VC) Public Investment

Failed Transaction

\$188.50M

Total Invested Capital:

\$188.50M

Pre-money Valuation:

\$1.41B

Post Valuation:  $$1.60B^{E}$ CEO/Lead Mgt: David

Wadhwani

**Site:** San Francisco,

CA

**Business** Generating **Status:** Revenue

#### E Estimated

Deal Date:

# Deal Synopsis:

The company filed to go public on the NASDAQ stock exchange under the ticker symbol of APPD on December 28, 2016. Subsequently the offering was withdrawn on January 25, 2017.

3 Investors				
Investor Name	Status	Lead	Comments	
1. Adage Capital Management	Pending (Sell Side)			
2. Altimeter Capital Management	Pending (Sell Side)		Lead Partner: Kevin Wang  Fund 1: Altimeter Private Partners Fund I	
3. General Atlantic	Pending (Sell Side)		Invested: \$25.00M  Lead Partner: Robert Swan  Fund 1: OPERS General Atlantic Separate According	count

10 Advisors				
Advisor Name	Service Type	Hired By	Comments	
1. Ernst & Young	Auditor	AppDynamics		
2. Goodwin	General Counsel	Service Provider	Lead Partner:	Rezwan Pavri JD
3. Wilson Sonsini Goodrich & Rosati	Special Counsel	AppDynamics	Lead Partner:	Jeffrey Saper JD
4. J.P. Morgan Securities	Underwriter	AppDynamics		

5. JMP Securities	Underwriter	AppDynamics
6. Morgan Stanley	Underwriter	AppDynamics
7. The Goldman Sachs Group	Underwriter	AppDynamics
8. UBS Securities	Underwriter	AppDynamics
9. Wells Fargo Securities	Underwriter	AppDynamics
10. William Blair & Company	Underwriter	AppDynamics

#### **IPO** Information

**Current Registration Status:** 

**Original Registration Date:** 28-Dec-2016 # of Shares: 12,000,000

Withdrawn

**Current Registration Status Date:** 25-Jan-2017 Ticker Symbol: APPD Exchange: NASDAQ Filling Range Low: \$12.00 Filling Range High: \$14.00

# Stock Info

Type of Stock: # of Shares Acquired: Common 14,499,998

#### **Financials**

All Financials in thousands, USD

**Deal Multiples** 

**Deal Status:** 

Deal Date:

Deal Size / Net Income: -1.49x

Valuation / Net Income: -12.62x

Deal Size / Revenue: 0.89x

Valuation / Revenue: 7.57x

Deal #8: Secondary Transaction - Private, Completed, 31-May-2016

Secondary Transaction -**Deal Types:** 

Private

Completed

31-May-2016

**Financing Status:** 

Venture Capital-

\$384.50M \*\*

Backed

Financing Source: **Private Equity** 

Raised to Date:

CEO/Lead Mgt:

Site:

David

Wadhwani

San Francisco,  $\mathsf{C}\mathsf{A}$ 

Generating **Business** Status: Revenue

# **Deal Synopsis:**

An undisclosed investor sold its stake in the company to SharesPost on May 31, 2016.

1 Investors				
Investor Name	Status	Lead	Comments	
1. SharesPost	Pending (Sell Side)		Form of Payment:	Cash

# Deal #7: Later Stage VC (Series F), \$158.00M, Completed, 01-Dec-2015

VC Round:	6th Round	Financing Status:	Venture Capital- Backed	Total Invested Capital:	\$158.00M
Deal Types:	Later Stage VC, Series F	Financing Source:	Venture Capital	Pre-money	\$1.74B
Deal Amount:	\$158.00M	Raised to Date:	\$335.00M **	Valuation:	
Deal Status:	Completed	Total Invested	\$158.00M	Post Valuation:	\$1.90B
Deal Date:	01-Dec-2015	Equity:		CEO/Lead Mgt:	David
% Acquired:	5.37%	Stock Split:	1:1		Wadhwani
		Investor Ownership:	61.14%	Site:	San Francisco, CA
				# of Employees:	850
				Business Status:	Generating Revenue

<sup>\*\*</sup> Includes \$70.00M of known debt; Does not include grant funding

# Deal Synopsis:

The company raised \$158 million of Series F venture funding led by General Atlantic and Altimeter Capital Management on December 1, 2015, putting the company's pre-money valuation at approximately \$1.74 billion. Adage Capital Management, ClearBridge, Industry Ventures, The Goldman Sachs Group, Cross Creek Advisors, IVP, Greylock Partners and Lightspeed Venture Partners also participated in the round.

# Stock Info + Cap Table History

Type of Stock:Preferred# of Shares Acquired:6,081,864Series of Stock:FConversion Ratio:1Shares Sought:10,941,884Stock Split:1:1

Price Per Share: \$13.71

#### Series F Terms

Liquidation Preferences:

Pari Passu

Non-participating:

Non-participating

Non-participating

Yes

Board Voting Rights:

General Voting Rights:

Yes

Non-Cumulative:

Weighted Average

Yes

Yes

# Cap Table History

Stock

# of Shares

Authorized

Dividend

Rate(\$)

Par Value

Original

Issue

Liquidation

	Authorized		Rate(\$)	Issue Price		Pref. Multiple	Price	Owned
Series F	10,941,884	\$0.001000	\$1.10	\$13.71	\$13.71	1x	\$13.71	5.37%
Series E	7,069,152	\$0.001000	\$0.79	\$9.90	\$9.90	1x	\$9.90	6.25%
Series D	8,567,116	\$0.001000	\$0.47	\$5.84	\$5.84	1x	\$5.84	7.57%
Series C	8,469,438	\$0.001000	\$0.19	\$2.36	\$2.36	1x	\$2.36	7.49%
Series B	16,997,604	\$0.001000	\$0.05	\$0.65	\$0.65	1x	\$0.65	15.02%
Series A	22,000,000	\$0.001000	\$0.02	\$0.25	\$0.25	1x	\$0.25	19.44%
10 Investo	ors							
Investor N	lame		Status	Lead	Comments			
1. Adage C	Capital Managem	ient l	New Investor	No	Form of Payment:	Cash		
2. Altimete	er Capital Manag	ement	New Investor	Yes	Invested:	\$40.00M		
					Lead Partner:	Kevin Wang		
					Form of Payment:	Cash		
					Fund 1:	Altimeter Privat	te Partners Fur	nd I
3. ClearBri	idge		Follow-on Investor	No	Form of Payment:	Cash		
4. Cross C	reek Advisors	ı	New Investor	No	Lead Partner:	Peter Jarman		
					Form of Payment:	Cash		
					Fund 1:	Cross Creek Ca	pital Partners I	I
5. General	Atlantic		New Investor	Yes	Lead Partner:			
					Form of Payment:	Cash		
					Fund 1:	OPERS General	Atlantic Separ	ate Account

Liquidation Pref. Multiple Conversion

Price

%

Owned

6. Greylock Partners	Follow-on	No	Lead Partner:	Asheem Chandna
	Investor		Form of Payment:	Cash
			Fund 1:	Greylock XIV
7. Industry Ventures	New Investor	No	Form of Payment:	Cash
			Fund 1:	Industry Ventures Partnership Holdings III
8. IVP	Follow-on	No	Lead Partner:	Stephen Harrick
	Investor		Form of Payment:	Cash
			Fund 1:	Institutional Venture Partners XIV
9. Lightspeed Venture Partners	Follow-on	No	Lead Partner:	Ravi Mhatre
	Investor		Form of Payment:	Cash
			Fund 1:	Lightspeed Venture Partners Select
10. The Goldman Sachs Group	New Investor	No	Form of Payment:	Cash
3 Advisors				
Advisor Name	Service Type	Hired By		Comments
1. Cooley	General Counsel	Altimeter Managem		
2. Paul, Weiss, Rifkind, Wharton & Garrison	General Counsel	General A	tlantic	
3. Wilson Sonsini Goodrich & Rosati	Special Counsel	AppDynar	nics	
Initial Deal Preferences				

Target Open Date:29-Oct-2015Stock Type:Preferred

Target Low: \$150.00M
Amount Committed: \$83.37M

# Stock Price Data

# Deal Announce: 29-Oct-2015

The Goldman Sachs Group (GS)

 VWAP 30 days prior:
 \$181.71

 Price 5 days prior:
 \$185.50

 Price 1 days prior:
 \$191.32

 Price on Announce Date:
 \$189.89

 Price 1 days after:
 \$187.50

 Price 5 days after:
 \$190.69

 Price 30 days after:
 \$190.47

#### **Financials**

All Financials in thousands, USD

# **Deal Multiples**

Deal Size / EBITDA: -1.76x

Valuation / EBITDA: -21.11x

Deal Size / EBIT: -1.76x

Valuation / EBIT: -21.11x

Deal Size / Net Income: -1.68x

Valuation / Net Income: -20.16x

**Deal Size / Revenue:** 1.93x

Valuation / Revenue: 23.21x

# Deal #6: Later Stage VC (Series E), \$120.00M, Completed, 22-Jul-2014

VC Round:	5th Round	Financing Status:	Venture Capital-	Total Invested	\$120.00M
Deal Types:	Later Stage VC, Series		Backed	Capital:	
	E	Financing Source:	Venture Capital	Pre-money	\$990.22M
Deal Amount:	\$120.00M	Total Debt:	\$50.00M <sup>‡</sup>	Valuation:	
Deal Status:	Completed	Raised to Date:	\$226.50M **	Post Valuation:	\$1.06B
Deal Date:	22-Jul-2014	Total Invested	\$70.00M	CEO/Lead Mgt:	Jyoti Bansal
% Acquired:	5.89%	Equity:	, , , , , , , , , , , , , , , , , , , ,	Site:	San Francisco,
		Stock Split:	1:1		CA
		Investor Ownership:	58.94%	Business Status:	Generating Revenue

<sup>‡</sup> Not necessarily a summation of individual debt figures

# Deal Synopsis:

<sup>\*\*</sup> Includes \$70.00M of known debt; Does not include grant funding

The company raised \$120 million of Series E venture funding in a deal led by Battery Ventures, ClearBridge Investments and Sands Capital Ventures on July 22, 2014, putting the pre-money valuation at \$1.06 billion. Greylock Partners, Lightspeed Venture Partners, Kleiner Perkins Caufield & Byers and Institutional Venture Partners also participated. The deal also includes \$50 million of debt financing from Silicon Valley Bank.

1

# Stock Info + Cap Table History

Type of Stock: Preferred Conversion Ratio:

Series of Stock: E Stock Split: 1:1

 Shares Sought:
 7,069,152

 Price Per Share:
 \$9.90

Series E Terms

Liquidation Preferences:Pari PassuCumulative/Non-cumulative:Non-CumulativeParticipating vs. Non-participating:Non-participatingAnti-dilution Provisions:Weighted Average

Dividend Rights:YesBoard Voting Rights:YesGeneral Voting Rights:Yes

Cap Table History

Stock	# of Shares Authorized	Par Value	Dividend Rate(\$)	Original Issue Price	Liquidation	Liquidation Pref. Multiple	Conversion Price	% Owned
Series E	7,069,152	\$0.001000	\$0.79	\$9.90	\$9.90	1x	\$9.90	6.60%
Series D	8,567,116	\$0.001000	\$0.47	\$5.84	\$5.84	1x	\$5.84	8.00%
Series C	8,469,438	\$0.001000	\$0.19	\$2.36	\$2.36	1x	\$2.36	7.91%
Series B	16,997,604	\$0.001000	\$0.05	\$0.65	\$0.65	1x	\$0.65	15.88%
Series <sub>A</sub>	22,000,000	\$0.001000	\$0.02	\$0.25	\$0.25	1x	\$0.25	20.55%

#### 7 Investors

Investor Name	Status	Lead	Comments
1. Battery Ventures	New Investor	Yes	Lead Partner: Neeraj Agrawal
			Form of Cash Payment:
			Fund 1: Battery Ventures X
2. ClearBridge	New Investor	Yes	Form of Cash

Payment:

3. Greylock Partners	Follow-on	No	Lead Partner:	Asheem Chandna
	Investor	tor		Cash
			Fund 1:	Greylock XIV
4. IVP	Follow-on	No	Lead Partner:	Stephen Harrick
	Investor		Form of Payment:	Cash
			Fund 1:	Institutional Venture Partners XIV
5. Kleiner Perkins Caufield & Byers	Follow-on	No	Lead Partner:	Matthew Murphy
	Investor		Form of Payment:	Cash
			Fund 1:	KPCB XII Annex Fund
6. Lightspeed Venture Partners	Follow-on	No	Lead Partner:	Ravi Mhatre
	Investor		Form of Payment:	Cash
			Fund 1:	Lightspeed Venture Partners Select
7. Sands Capital Ventures	New Investor	Yes	Form of Payment:	Cash

# 1 Lenders & Debt Financings

**Debt Summary** 

**Total Debt:** \$50.00M (Not necessarily a summation of individual debt figures)

Other Debt: \$50.00M

Other Debt: \$50.00M

Debt Package Lender Name

Debt Amount: \$50.00M 1. Silicon Valley Bank

_	Ad	IV/I	co	rc
_	Au	IVI	30	13

Advisor Name Service Type Hired By Comments

1. Cooley General Counsel Battery Ventures

2. Goodwin Special Counsel AppDynamics Lead Partner: Caine Moss

# **Financials**

All Financials in thousands, USD

Deal Multiples

Debt Raised in Round: 0.71x

Debt Raised in Round / EBITDA: -0.74x

Deal Size / EBITDA: -1.78x

Valuation / EBITDA: -15.76x

Deal Size / EBIT: -1.78x

Valuation / EBIT: -15.76x

Deal Size / Net Income: -1.76x

Valuation / Net Income: -15.51x

**Deal Size / Revenue:** 5.08x

Valuation / Revenue: 44.92x

#### Investors

# Pending (Buy-Side)

Name	Investor Type	2	Related De	als	
Cisco Systems	Corporation		#10. Merge	er/Acquisi	tion: New Investor, Jan 2017, Rob Salvagno
Pending (Sell Side)					
Name	Investor Type	Holding	Investor Since	Board	Related Deals
SharesPost	Venture Capital	Minority	May 2016		#8. Secondary Transaction - Private: New Investor, May 2016 #10. Merger/Acquisition: Seller, Jan 2017
Adage Capital Management	Hedge Fund	Minority	Dec 2015		<ul><li>#7. Later Stage VC (Series F): New Investor,</li><li>Dec 2015</li><li>#9. IPO: Follow-on, Jan 2017</li><li>#10. Merger/Acquisition: Seller, Jan 2017</li></ul>

Altimeter Capital Management	Asset Manager	Minority	Dec 2015		<ul><li>#7. Later Stage VC (Series F): New Investor,</li><li>Dec 2015, Kevin Wang</li><li>#9. IPO: Follow-on, Jan 2017, Kevin Wang</li><li>#10. Merger/Acquisition: Seller, Jan 2017</li></ul>
Cross Creek Advisors	Venture Capital	Minority	Dec 2015		#7. Later Stage VC (Series F): New Investor, Dec 2015, Peter Jarman
					#10. Merger/Acquisition: Seller, Jan 2017
General Atlantic	Growth/Expansion	Minority	Dec 2015	0	#7. Later Stage VC (Series F): New Investor, Dec 2015, Robert Swan
					#9. IPO: Follow-on, Jan 2017, Robert Swan
					#10. Merger/Acquisition: Seller, Jan 2017
Industry Ventures	Venture Capital	Minority	Dec 2015		#7. Later Stage VC (Series F): New Investor, Dec 2015
					#10. Merger/Acquisition: Seller, Jan 2017
The Goldman Sachs Group	Investment Bank	Minority	Dec 2015		#7. Later Stage VC (Series F): New Investor, Dec 2015
					#10. Merger/Acquisition: Seller, Jan 2017
Battery Ventures	PE/Buyout	Minority	Jul 2014	0	#6. Later Stage VC (Series E): New Investor, Jul 2014, Neeraj Agrawal
					#10. Merger/Acquisition: Seller, Jan 2017
ClearBridge	Asset Manager	Minority	Jul 2014		#6. Later Stage VC (Series E): New Investor, Jul 2014
					#7. Later Stage VC (Series F): Follow-on, Dec 2015
					#10. Merger/Acquisition: Seller, Jan 2017
Sands Capital Ventures	Venture Capital	Minority	Jul 2014		#6. Later Stage VC (Series E): New Investor, Jul 2014
					#10. Merger/Acquisition: Seller, Jan 2017
Silicon Valley Bank	Merchant Banking Firm	Minority	Jun 2014		#5. Debt - General: New Investor, Jun 2014 #10. Merger/Acquisition: Seller, Jan 2017

IVP	Venture Capital	Minority	Jan 2013	#4. Later Stage VC (Series D): New Investor, Jan 2013, Stephen Harrick
				#6. Later Stage VC (Series E): Follow-on, Jul 2014, Stephen Harrick
				#7. Later Stage VC (Series F): Follow-on, Dec 2015, Stephen Harrick
				#10. Merger/Acquisition: Seller, Jan 2017
Asheem Chandna	Angel (individual)	Minority	Jan 2012	#3. Later Stage VC (Series C): New Investor, Jan 2012
				#10. Merger/Acquisition: Seller, Jan 2017
Kleiner Perkins Caufield & Byers	Venture Capital	Minority	Jan 2012	#3. Later Stage VC (Series C): New Investor, Jan 2012, Matthew Murphy
				#4. Later Stage VC (Series D): Follow-on, Jan 2013, Matthew Murphy
				#6. Later Stage VC (Series E): Follow-on, Jul 2014, Matthew Murphy
				#10. Merger/Acquisition: Seller, Jan 2017
Greylock Partners	Venture Capital	Minority	Apr 2008	#1. Early Stage VC (Series A): New Investor, Apr 2008, Asheem Chandna
				#2. Early Stage VC (Series B): Follow-on, May 2010, Asheem Chandna
				#3. Later Stage VC (Series C): Follow-on, Jan 2012, Dev Ittycheria
				#4. Later Stage VC (Series D): Follow-on, Jan 2013, Dev Ittycheria
				#6. Later Stage VC (Series E): Follow-on, Jul 2014, Asheem Chandna
				#7. Later Stage VC (Series F): Follow-on, Dec 2015, Asheem Chandna

Lightspeed Venture Partners	Venture Capital	Minority	Apr 2008	#1. Early Stage VC (Series A): New Investor, Apr 2008, Ravi Mhatre
				#2. Early Stage VC (Series B): Follow-on, May 2010, Ravi Mhatre
				#3. Later Stage VC (Series C): Follow-on, Jan 2012, Ravi Mhatre
				#4. Later Stage VC (Series D): Follow-on, Jan 2013, Ravi Mhatre
				#6. Later Stage VC (Series E): Follow-on, Jul 2014, Ravi Mhatre
				#7. Later Stage VC (Series F): Follow-on, Dec 2015, Ravi Mhatre
				#10. Merger/Acquisition: Seller, Jan 2017

# Lead Partners on Deals (34)

Investors				
Name	All Deals	Title	Representing	Recent Deal
Kevin Wang	3	Partner	Altimeter Capital Management	#9. IPO: Jan 2017, \$188.5M, Cancelled
Robert Swan	2	Operating Partner	General Atlantic	#9. IPO: Jan 2017, \$188.5M, Cancelled
Rob Salvagno	15	Vice President, Corporate Business Development & Head, M&A and venture investment	Cisco Systems	#10. Merger/Acquisition: Jan 2017, \$3.7B, Announced
Asheem Chandna	41	Partner	Greylock Partners	#7. Later Stage VC (Series F): Dec 2015, \$158M, Completed
Kevin Wang	3	Partner	Altimeter Capital Management	#7. Later Stage VC (Series F): Dec 2015, \$158M, Completed
Peter Jarman	15	Managing Director, Elected Manager and Member	Cross Creek Advisors	#7. Later Stage VC (Series F): Dec 2015, \$158M, Completed
Ravi Mhatre	65	Co-Founder, Partner & Managing Director	Lightspeed Venture Partners	#7. Later Stage VC (Series F): Dec 2015, \$158M, Completed
Robert Swan	2	Operating Partner	General Atlantic	#7. Later Stage VC (Series F): Dec 2015, \$158M, Completed

Stephen Harrick	29	General Partner	IVP	#7. Later Stage VC (Series F): Dec 2015, \$158M, Completed
Asheem Chandna	41	Partner	Greylock Partners	#6. Later Stage VC (Series E): Jul 2014, \$120M, Completed
Matthew Murphy	58	Partner Emeritus & Advisor	Kleiner Perkins Caufield & Byers	#6. Later Stage VC (Series E): Jul 2014, \$120M, Completed
Neeraj Agrawal	69	General Partner	Battery Ventures	#6. Later Stage VC (Series E): Jul 2014, \$120M, Completed
Ravi Mhatre	65	Co-Founder, Partner & Managing Director	Lightspeed Venture Partners	#6. Later Stage VC (Series E): Jul 2014, \$120M, Completed
Stephen Harrick	29	General Partner	IVP	#6. Later Stage VC (Series E): Jul 2014, \$120M, Completed
Dev Ittycheria	4	Venture Partner	Greylock Partners	#4. Later Stage VC (Series D): Jan 2013, \$50M, Completed
Matthew Murphy	58	Partner Emeritus & Advisor	Kleiner Perkins Caufield & Byers	#4. Later Stage VC (Series D): Jan 2013, \$50M, Completed
Ravi Mhatre	65	Co-Founder, Partner & Managing Director	Lightspeed Venture Partners	#4. Later Stage VC (Series D): Jan 2013, \$50M, Completed
Stephen Harrick	29	General Partner	IVP	#4. Later Stage VC (Series D): Jan 2013, \$50M, Completed
Dev Ittycheria	4	Venture Partner	Greylock Partners	#3. Later Stage VC (Series C): Jan 2012, \$20M, Completed
Matthew Murphy	58	Partner Emeritus & Advisor	Kleiner Perkins Caufield & Byers	#3. Later Stage VC (Series C): Jan 2012, \$20M, Completed
Ravi Mhatre	65	Co-Founder, Partner & Managing Director	Lightspeed Venture Partners	#3. Later Stage VC (Series C): Jan 2012, \$20M, Completed
Asheem Chandna	41	Partner	Greylock Partners	#2. Early Stage VC (Series B): May 2010, \$11M, Completed
Ravi Mhatre	65	Co-Founder, Partner & Managing Director	Lightspeed Venture Partners	#2. Early Stage VC (Series B): May 2010, \$11M, Completed
Asheem Chandna	41	Partner	Greylock Partners	#1. Early Stage VC (Series A): Apr 2008, \$5.5M, Completed

Ravi Mhatre	65	Co-Founder, Partner & Managing Director	Lightspeed Venture Partners	#1. Early Stage VC (Series A): Apr 2008, \$5.5M, Completed	
Service Providers - Sell S	ide				
Name	All Deals	Title	Representing	Recent Deal	
Jeffrey Saper JD	24	Vice Chairman & Board Member	Wilson Sonsini Goodi & Rosati	ich #9. IPO: Jan 2017, \$188.5M, Cancelled	
Nadir Shaikh	5	Partner	Qatalyst Partners	#10. Merger/Acquisition: Jan 2017, \$3.7B, Announced	
Caine Moss	34	Partner	Goodwin	#6. Later Stage VC (Series E): Jul 2014, \$120M, Completed	
Caine Moss	34	Partner	Goodwin	#4. Later Stage VC (Series D): Jan 2013, \$50M, Completed	
Caine Moss	34	Partner	Goodwin	#3. Later Stage VC (Series C): Jan 2012, \$20M, Completed	
Caine Moss	34	Partner	Goodwin	#2. Early Stage VC (Series B): May 2010, \$11M, Completed	
Caine Moss 34		Partner	Goodwin	#1. Early Stage VC (Series A): Apr 2008, \$5.5M, Completed	
Service Providers - Buy S	Side				
Name	All Deals	Title	Representing	Recent Deal	
Douglas Cogen JD	25	Co-Chairman, Mergers & Acquisitions & Partner	Fenwick & West	#10. Merger/Acquisition: Jan 2017, \$3.7B, Announced	
Service Providers					
Name	All Deals	Title	Representing	Recent Deal	
Rezwan Pavri JD	6	Partner	Goodwin	#9. IPO: Jan 2017, \$188.5M, Cancelled	
Last 10 Investments	s   Buy Side	9			
Company Deal Date Name	Deal	Type Deal Si	ze Co-Investors	Company Industry Lead Stage Partner	
BugBuster 19-Jun-2015	Merge	er/Acquisition		Generating Software Revenue Development Applications	

Nodetime 19-Sep-2013 Merger/Acquisition Startup Application Jyoti Bansal Software

# **Affiliates**

4	Subsidiaries	Name	Industry	Location	Year Founded
•••		BugBuster	Software Development Applications	Lausanne, Switzerland	2011

# Market Information

# Competition:

The company's competitors include Compuware, and New Relic.

#### **Financials**

#### Time period

#### News

# Software deals expected to rise, with help from the new administration

Bloomberg Software deals expected to rise, with help from the new administration Google, run by CEO Sundar Pichai, may get more aggressive on the M&A front, say analysts By Brian Womack, Bloomberg News February 2, 2017 Tweet The software industry ...

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# Companies Anticipate Big Software Deals, With Help From Trump

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# IPO activity more than doubled in the second half of 2016

Tagged entities: AppDynamics

# The Importance Of Immigrants On Wall Street, In Silicon Valley And For The United States

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# US IPO Weekly Recap: AppDynamics taken out, 6 IPOs price

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#### Renaissance Capital | 27-Jan-2017

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# Weekly Roundup: AppDynamics sells to Cisco ahead of IPO, CZI buys Meta

This week sawnumerous acquisitions, threemajor tech lawsuits and government agencies going rogue on Twitter. These are the biggest stories to catch you up on this week's tech news. 1.AppDynamics, which helps companies monitor application performanc...

# TechCrunch | 27-Jan-2017

Tagged entities: AppDynamics, Apple, Cisco Systems, Microsoft, Paypal, Qualcomm, ZeniMax Media

# The Weekly Wrap: Cisco, Golden Gate, McKesson,

The Weekly Wrap: Cisco, Golden Gate, McKesson, Cisco acquires AppDymanics; Golden Gate buys Bob Evans restaurants; McKesson purchases CoverMymeds January 27, 2017 Print Email Reprints Comments inShare1 Target Acquirer Value (\$millions) Synopsis...

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Group, Think Liquidity, Thoma Bravo, Thomas H. Lee Partners, Time, Total Terminals International, Trelleborg, Tucows, UniBank, United Rentals, Valen Analytics, Vibra Health Plan, WestRock Company, WGL Holdings, Xubex Pharmacy, Zentri

# Here's why Cisco paid an eye-popping \$3.7 billion for this startup

Here's why Cisco paid a whopping \$3.7 billion to AppDynamics By Pranbihanga Borpuzari , ECONOMICTIMES.COM | Updated: Jan 27, 2017, 02.14 PM IST AppDynamics has approximately 1,975 customers, including more than 275 of the Global 2000, located in o...

Economic Times | 27-Jan-2017

Tagged entities: AppDynamics, Barrington Associates, Dynatrace, Gartner, General Atlantic, Hewlett-Packard (Slovenia), Microsoft, Morgan Stanley, UBS

# Jyoti Bansal: Indian American entrepreneur & founder of AppDynamics

Business Standard Jyoti Bansal: Indian American entrepreneur & founder of AppDynamics Bansal was rejected by more than 20 Silicon Valley VC firms before he raised his first \$5 million January 27, 2017 Last Updated at 14:16 IST email this article T...

Business Standard | 27-Jan-2017

Tagged entities: <u>AppDynamics</u>, <u>Boomtrain</u>, <u>CA Technologies</u>, <u>Greylock Partners</u>, <u>Kleiner Perkins Caufield & Byers</u>, <u>Lightspeed Venture Partners</u>, <u>NASDAQ</u>, <u>Nike</u>, <u>Rockwell Automation</u>, <u>Wily Technology</u>

# Cisco-AppDynamics deal may pave way for more unicorn buyouts

January 27, 2017: It was supposed to be the first technology IPO of 2017. Less than a day before AppDynamics Inc. was set to price its shares Wednesday, a group of employees and investors flew to New York City to attend the traditional bell-ringin...

DealStreetAsia | 26-Jan-2017

Tagged entities: AppDynamics, Blue Coat Systems, Cisco Systems, Qatalyst Partners, Symantec

# Exclusive: AppDynamics deal reflects one of Cisco's John Chambers' secrets to success

Cisco's \$3.7 billion acquisition of San Francisco-based AppDynamics, just days before the startup was to go public this week, highlights the larger company's success in pursuing innovation through acquisitions. Cisco's acquisitions are often billi...

Puget Sound Business Journal | 26-Jan-2017 Tagged entities: <u>AppDynamics</u>, <u>Cisco Systems</u>

# Was Cisco's \$3.7 billion purchase of AppDynamics a surprise?

ZDNet Japan Was Cisco's \$3.7 billion purchase of AppDynamics a surprise? Cisco will need to show integration that reduces work for infrastructure & operations staff and delivers value throughout the enterprise. Cisco's intent to acquire AppDynamic...

Windpower Offshore | 26-Jan-2017

Tagged entities: <u>AppDynamics</u>, <u>BMC Software</u>, <u>CA Technologies</u>, <u>Cisco Systems</u>, <u>Forrester Research</u>, <u>Hewlett Packard Enterprise</u>, <u>Microsoft</u>

# Cisco AppDynamics deal seeks to boost ratio of software revenue

Cisco AppDynamics deal seeks to boost ratio of software revenue 0 (You can enter multiple email addresses separated by commas) Message: (This January 25 story was refiled to correct misspelling in headline) By Stephen Nellis The push by Cisco CEO...

4-traders | 26-Jan-2017

Tagged entities: AppDynamics, Cisco Systems, Insieme, Reuters Group

Indian techie hits pay dirt after Cisco buys his company for a whopping \$3.7 bn

Indian techie Jyoti Bansal sells his company to Cisco for \$3.7 billion By PTI | Jan 26, 2017, 03.05 PM IST Indian techie Jyoti Bansal sells his company to Cisco for \$3.7 bn RELATED COMPANIES Charts Valuation & Peer Comparison Community Buzz Close ...

Economic Times | 26-Jan-2017

Tagged entities: AppDynamics, Cisco Systems, Indian Institute of Technology Delhi

# How Cisco swooped in and nabbed AppDynamics at the last minute

NewsNow | 26-Jan-2017 Tagged entities: <u>AppDynamics</u>

#### The new Cisco looks a lot like the old IBM and HP

The new Cisco looks a lot like the old IBM and HP Jonathan Vanian, Fortune@JonathanVanian January 25, 2017 10:02 PM Above: Chuck Robbins, incoming CEO of Cisco, listens a question from media during a news conference in New Delhi, India, June 18,...

#### VentureBeat | 26-Jan-2017

Tagged entities: AppDynamics, Amazon Web Services, Amazon.com, CA Technologies, Cisco Systems, Forrester Research, GV, Hewlett Packard Enterprise, Hewlett-Packard (Slovenia), Mercury (Computer Systems), Micro Focus, Microsoft, MRO Software, New Relic, Splunk

# What the AppDynamics sale could mean for other tech IPO candidates

As the first planned public offering of 2017, AppDynamics was supposed to be a bellwether for other upcoming tech IPOs. If it went public and performed well, the "IPO window" would have been wide open, as bankers like to say. That's because the pe...

TechCrunch | 25-Jan-2017

Tagged entities: AppDynamics, Goodwin, Greylock Partners, Union Square Ventures

# REFILE-Cisco AppDynamics deal seeks to boost ratio of software revenue

Cisco AppDynmaics deal seeks to boost ratio of software revenue Technology News | Wed Jan 25, 2017 | 6:16pm EST Cisco AppDynmaics deal seeks to boost ratio of software revenue The Cisco Systems logo is seen as part of a display at the Microsoft Ig...

Thomson Buyouts | 25-Jan-2017

Tagged entities: AppDynamics, Cisco Systems, Insieme, Microsoft, Thomson Reuters(ADR)

# Cisco AppDynmaics deal seeks to boost ratio of software revenue

(4-traders.com) (Reuters) - Cisco Systems Inc's decision to acquire software startup AppDynamics for \$3.7 billion, nearly double the private-market valuation, reflects Cisco's struggles in building its software business, according to company finan...

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Tagged entities: AppDynamics, Cisco Systems, Insieme, Reuters Group

# Here's why Cisco bought AppDynamics on the eve of its Wall Street debut

Cisco Systems made one of its biggest acquisitions this week, the latest in its efforts to shift away from its legacy of expensive hardware and networking tools. Tuesday's \$3.7 billion purchase of AppDynamics represents a hard push into both the "...

Puget Sound Business Journal | 25-Jan-2017 Tagged entities: <u>AppDynamics</u>, <u>Cisco Systems</u>

Cisco places \$3.7 billion bet on AppDynamics: What it means

Cisco places \$3.7 billion bet on AppDynamics: What it means Cisco is paying a hefty premium but will gain important new technology in return. | Topic: Enterprise Software Cisco is taking application performance management startup AppDynamics off t...

Windpower Offshore | 25-Jan-2017

Tagged entities: AppDynamics, Amazon Web Services, CA Technologies, Cisco Systems, Microsoft, Tata Group

# Breakingviews: Cisco Pays Fantastical Price for Software Firm

The New York Times DealBook | Cisco Pays Fantastical Price for Software Firm Search Continue reading the main story Cisco Systems is chasing a fairy tale. The networking giant's core switch and router businesses face tough times. Buying the softwar...

DealBook | 25-Jan-2017

Tagged entities: <u>AppDynamics</u>, <u>Cisco Systems</u>

# Cisco: AppDynamics deal shows buyouts more lucrative in anemic IPO market

(4-traders.com) (Reuters) - Cisco Systems Inc's(>>Cisco Systems, Inc.) surprise and costly acquisition of business software firm AppDynamics Inc just two days ahead of its market debut suggests that U.S. tech startups are finding more value in buy...

# 4-traders | 25-Jan-2017

Tagged entities: AppDynamics, BlackRock, Cisco Systems, Davis Polk & Wardwell, Hewlett Packard Enterprise, Sequoia Capital, Snap, University of Florida Investment

# AppDynamics deal shows buyouts more lucrative in anemic IPO market

AppDynamics deal shows buyouts more lucrative in anemic IPO market The logo of Dow Jones Industrial Average stock market index listed company Cisco is seen in San Diego, California April 25, 2016. REUTERS/Mike Blake/File Photo By...

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Tagged entities: <u>AppDynamics</u>, <u>BlackRock</u>, <u>Cisco Systems</u>, <u>Davis Polk & Wardwell</u>, <u>Hewlett Packard Enterprise</u>, <u>Sequoia Capital</u>, <u>Snap</u>, <u>Thomson Reuters(ADR)</u>, <u>University of Florida Investment</u>

# Ciscos 11th-Hour AppDynamics Deal May Pave the Way for Unicorns

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# Bloomberg | 25-Jan-2017

Tagged entities: AppDynamics, Bloomberg TV Indonesia, Blue Coat Systems, Cisco Systems, Qatalyst Partners, Symantec

Last 25 Fil	Last 25 Filings				
Form Type	Date	Title	CIK		
<u>8-A12B</u>	18-Jan-2017	Registration of securities [Section 12(b)]	1435043		
<u>S-1/A</u>	12-Jan-2017	General form for registration of securities under the Securities Act of 1933[Amend]	1435043		
<u>S-1</u>	28-Dec-2016	General form for registration of securities under the Securities Act of 1933	1435043		

DRS/A	06-Dec-2016	Draft Registration Statement[Amend]	1435043
DRS/A	31-Oct-2016	Draft Registration Statement[Amend]	1435043
DRS/A	05-Oct-2016	Draft Registration Statement[Amend]	1435043
DRS	24-Aug-2016	Draft Registration Statement	1435043
<u>D</u>	29-Oct-2015	Notice of Exempt Offering of Securities	1435043

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